



Fabienne CRETIN-FUMERON Fund Manager

M&A ARBITRAGE

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A KEY STRATEGY IN A HIGH INTEREST RATE ENVIRONMENT

PROFESSIONALS ONLY

6th September 2023

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KEY FEATURES



One strategy Merger Arbitrage

- An alternative strategy
- Officially announced M&A deals
- ESG Integration



Two funds with complementary risk profiles

- A low volatility fund seeking to outperform €ster over a 3-year investment horizon
- -> Return target of \in str + 100bps with a volatility ~ 2%
- A more dynamic fund seeking a positive absolute return over a 3-year investment horizon
 -> Return target of €str + 400bps with a volatility < 6%



A seasoned and stable team

- A **19**-year proven track record*
- A consistent investment process
- Well aligned with investor interests

*Fabienne Cretin-Fumeron and Stéphane Dieudonné have been co-managers of the OFI Risk Arb Absolu fund from 12/03/2004 until 31/10/2022.

Source: Carmignac, 30/06/2023



THE INVESTMENT TEAM



Fabienne CRETIN-FUMERON Portfolio Manager 25 years of experience



Stéphane DIEUDONNÉ Portfolio Manager

25 years of experience

19-YEAR PROVEN TRACK RECORD



A stable investment team with complementary skills



Source: Carmignac, 30/06/2023

INVESTMENT TEAM

CLIENT RELATIONS



Céline DEMONSANG Head of Alternatives Investor Relations



EQUITY SECTOR SPECIALISTS

Mathias SANTOS

Antoine COLONNA

CONSUMER

Fabienne CRETIN-FUMERON Portfolio Manager 25 years of experience



MERGER ARBITRAGE

INVESTMENT TEAM

Stéphane DIEUDONNÉ Portfolio Manager 25 years of experience

TRADING DESK



Nicolas COURBON Head of Trading



Sami LAHOUSSINE Trader



Ruchir PATEL Trader

FRONT OFFICE RISK MANAGEMENT



Guillaume HUTEAU Head of FO Risk Management



Jiban NATH Quant Risk Officer

CREDIT SPECIALISTS



Pierre VERLÉ Head of Credit



Alexandre DENEUVILLE Portfolio Manager



Source: Carmignac, 30/06/2023

Portfolio Manager





TMT



NATURAL RESOURCES Michel WISKIRSKI

HEALTHCARE

Rosie TURNER

FINANCIALS

Wande MCCUNN

SUSTAINABLE INVESTMENT



Lloyd MCALLISTER Head of Sustainable Investment



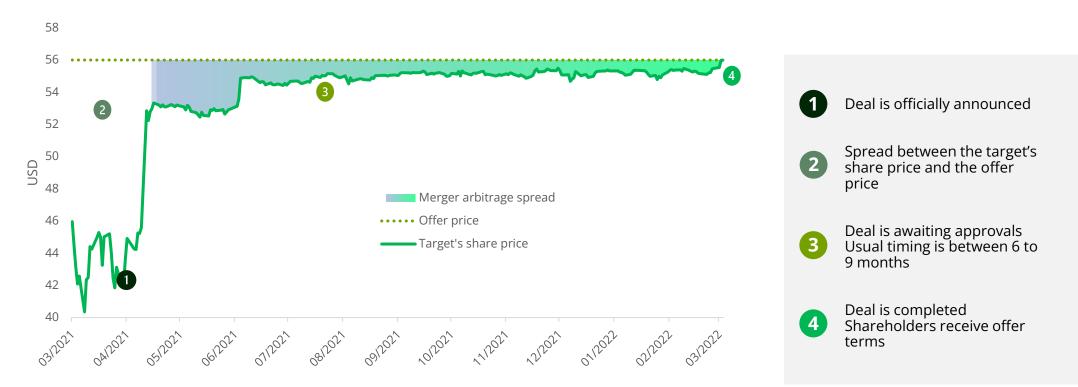
Marian DI OLI

Marion PLOUHINEC Gouvernance Analyst



WHAT IS MERGER ARBITRAGE

Arbitrage of a M&A deal

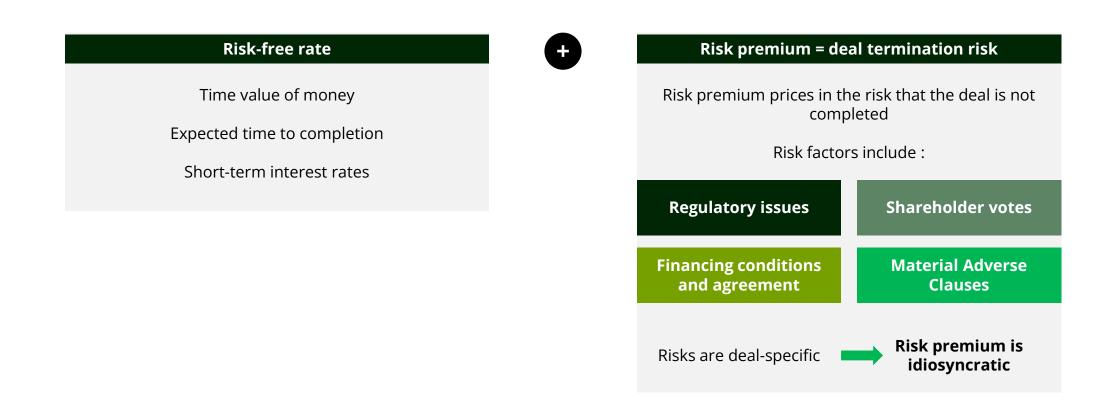


Acquisition of Nuance Communications by Microsoft at \$56 per share. Deal was announced in April 2021 and completed in February 2022. Transaction value was around \$17bn.

For illustrative purpose only Source: Carmignac, Bloomberg. Data as of 30/06/2023

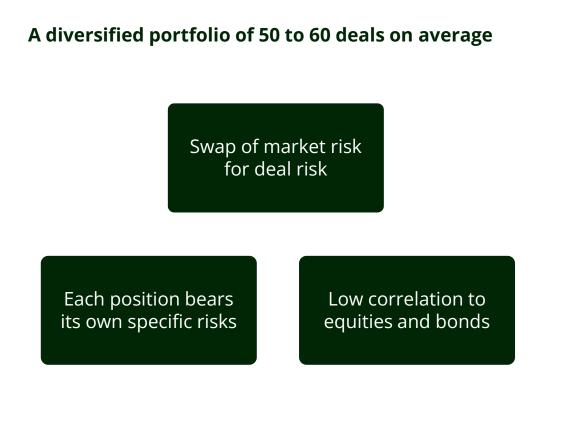
MERGER ARBITRAGE SPREAD FUNDAMENTALS

MERGER ARBITRAGE SPREAD



Source: Carmignac, 30/06/2023

LOW CORRELATION AND CONTAINED VOLATILITY BY CONSTRUCTION

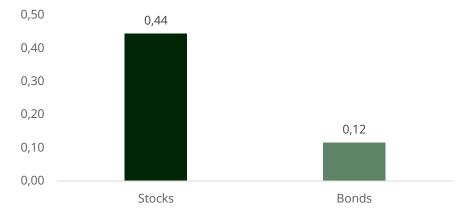


For illustrative purpose only. We use the HFRI Merger Arbitrage Index to describe the Merger Arbitrage universe.

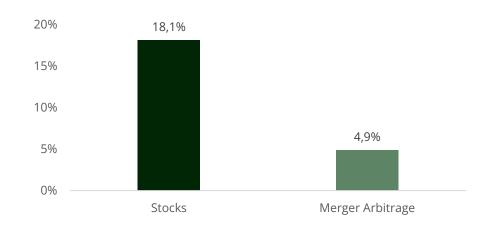
Source: Carmignac, Bloomberg. Data as of 30/06/2023

CARMIGNAC

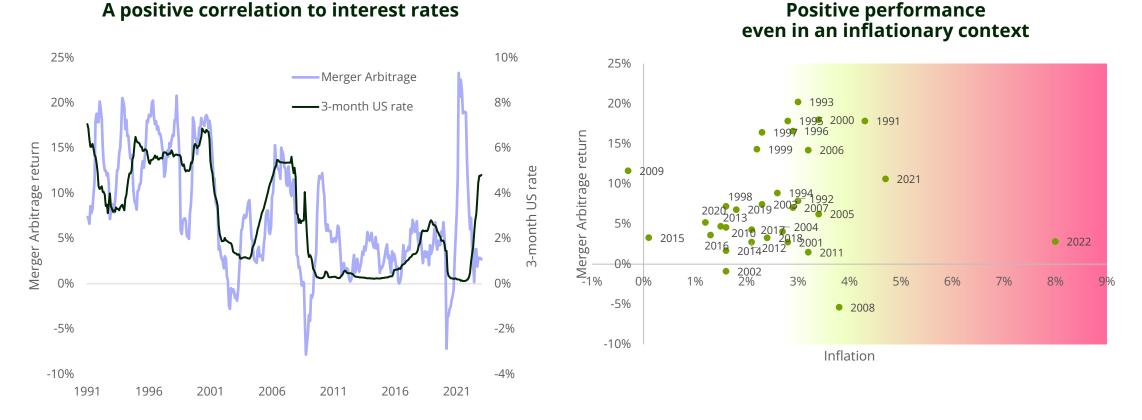
Low correlation with stocks and bonds



Contained volatility compared to stocks



AN EFFECTIVE HEDGE IN A RISING RATE OR INFLATIONARY ENVIRONMENT



For illustrative purpose only. We use the HFRI Merger Arbitrage Index to describe the Merger Arbitrage universe. Source: Carmignac, Bloomberg. Data as of 30/06/2023

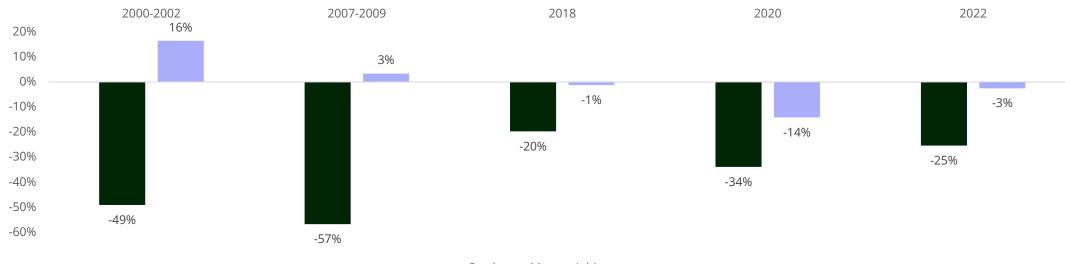
AN ALTERNATIVE TO FIXED INCOME



For illustrative purpose only. Source: Carmignac. Data as of 30/06/2023

SMOOTHER RETURNS AND EQUITY DOWNSIDE PROTECTION

Merger arbitrage generates positive returns under normal conditions with significantly less downside in bear markets

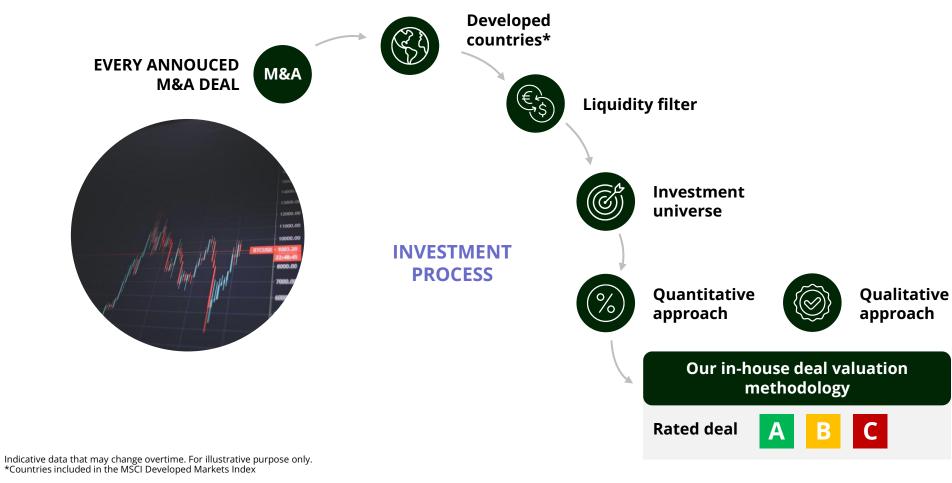


Stocks and Merger Arbitrage major drawdowns over the last 20 years

■ Stocks ■ Merger Arbitrage

For illustrative purpose only. We use the HFRI Merger Arbitrage Index to describe the Merger Arbitrage universe. We use the S&P 500 to describe the stocks universe. Source: Carmignac, Bloomberg. Data from January 1st 2000 until December 31st, 2022.

A DEAL PICKING INVESTMENT PROCESS



Source: Carmignac, 30/06/2023

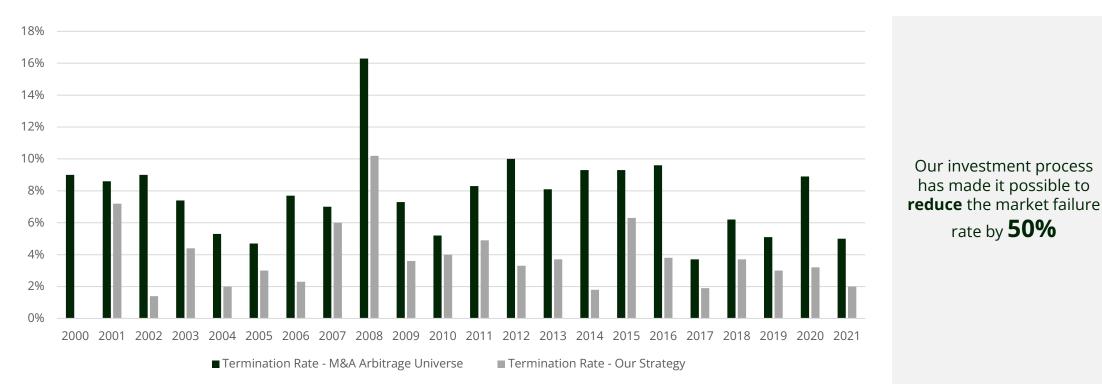
KEY FEATURES

	CARMIGNAC PORTFOLIO MERGER ARBITRAGE	CARMIGNAC PORTFOLIO MERGER ARBITRAGE PLUS
Strategy	Officially Announced Deals	Officially Announced Deals + Non Binding Proposals + Post Offer
Investment universe	M&A deals in developed countries	M&A deals in developed countries
Portfolio diversification	40 to 60 positions	40 to 60 positions
Long exposure (in % of nav)	0% to 125%	0% to 250%
Short exposure (in % of nav)	0% to -125%	0% to -250%
Gross exposure (in % of nav)	0% to 250%	0% to 500%
Net exposure (in % of nav)	0% to 100%	0% to 250%
Max drawdowns per position	A & B deals : 50 to 100bps C deals : 30 to 50bps	All deals : 250bps
Risk/return profile	1 – 2% volatility Target Return – Ester + 100bps	4 – 6% volatility Target Return – Ester + 400bps
Liquidity	Daily	Daily
Esg integration	SFDR Art. 8	SFDR Art. 8
Legal structure	Luxembourg-based UCITS	Luxembourg-based UCITS

These investment guidelines are internal guidelines which are subject to changes at any time and without any notice. For complete investment rules and limits, please refer to the fund's prospectus. Source: Carmignac – 30/06/2023

PROOF OF THE TEAM'S PROCESS SUCCESS

TERMINATION RATE : M&A UNIVERSE VS OUR STRATEGY



Source: Carmignac, Bloomberg. Data as of 31/12/2021 "Our strategy" refers to the track record of the investment team in the OFI Risk Arb Absolu strategy.

AN ALMOST TWO DECADE TRACK RECORD

CUMULATIVE RETURN SINCE TEAM SETUP - MARCH 2004

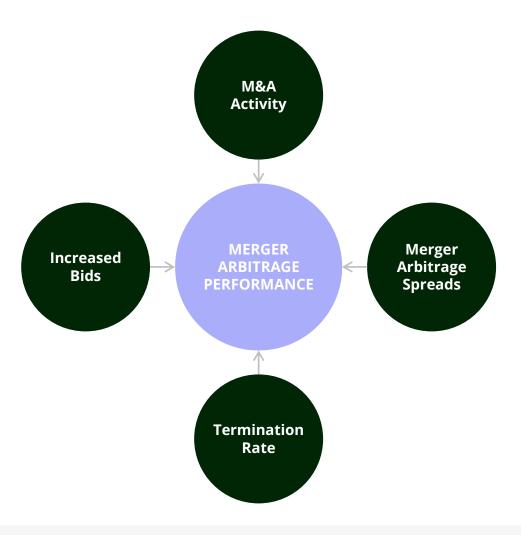
ANNUAL PERFORMANCE SINCE INCEPTION

PHASE 1	PHASE 2		STRATEGY	EONIA	EXCESS RETURN
Officially announced	100% Officially announced M&A Deals	2022*	-0.25%	-0.26%	0.01%
)	·····	36.7% 2021	+0.90%	-0.49%	1.39%
M&A Deals	and the second s	2020	-0.72%	-0.47%	-0.25%
« Event Driven »		2019	+1.10%	-0.40%	1.50%
	and the second se	2018	+0.44%	-0.37%	0.81%
	MDA	2017	+1.66%	-0.36%	2.02%
·		2016	+1.06%	-0.32%	1.38%
/ ' WY		2015	+1.41%	-0.11%	1.52%
and the second second		2014	+3.83%	+0.10%	3.73%
· · · · · · · · · · · · · · · · · · ·		2013	+0.64%	+0.09%	0.55%
		2012	+1.97%	+0.24%	1.73%
		2011	+2.59%	+0.89%	1.70%
•••		2010	+3.34%	+0.44%	2.90%
End of "Event Driven" strategy	Increase of Portfolio Diversification	2009	+2.82%	+0.72%	2.10%
		2008	-7.57%	+4.00%	-11.57%
2004 2005 2006 2007 2008 2009 20	010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 202	2007	+3.81%	+3.99%	-0.18%
		2006	+6.52%	+2.92%	3.60%
		2005	+6.03%	+2.14%	3.89%

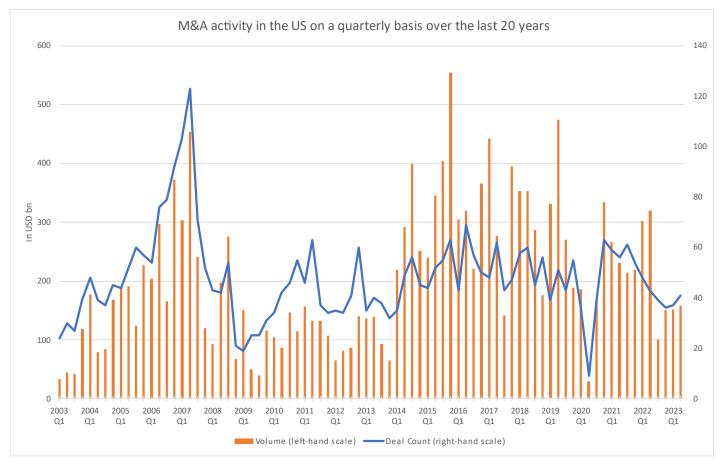
*Data as of October 31st, 2022. Source: Bloomberg, 31/10/2022. Performance is net of fees. Past performance is not necessarily indicative of future performance. Performance may increase or decrease due to currency fluctuations. The recomposed history includes the performance of Fabienne Cretin-Fumeron and Stéphane Dieudonné when they were managers of the OFI Risk Arb Absolu (A Share) fund from 12/03/2004 to 25/03/2011 and the XL share from 25/03/2011 to 31/10/2022. The fund's benchmark was the Eonia index until December 31st, 2021 and was changed to Ester on January 1st, 2022. The performances are presented according to the chaining method.

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MERGER ARBITRAGE PERFORMANCE DRIVERS



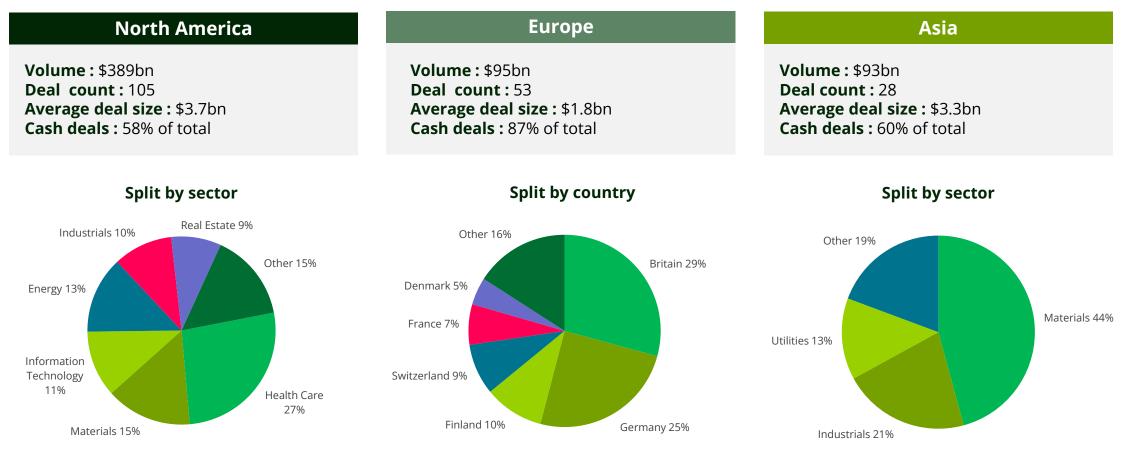
M&A ACTIVITY: ENTERING A NEW PHASE



- M&A deals come in waves
- After a decade of strong activity, **2023** marks a new phase
- A decline in volume but a **fairly decent** deal count
- Are we going to relive the 2009-2013 period ?
- It would not be a bad thing as Merger Arbitrage posted an annualized return of 3.3% over the period (290bps above the risk-free rate)

Source: Carmignac, Bloomberg as of 30/06/2023

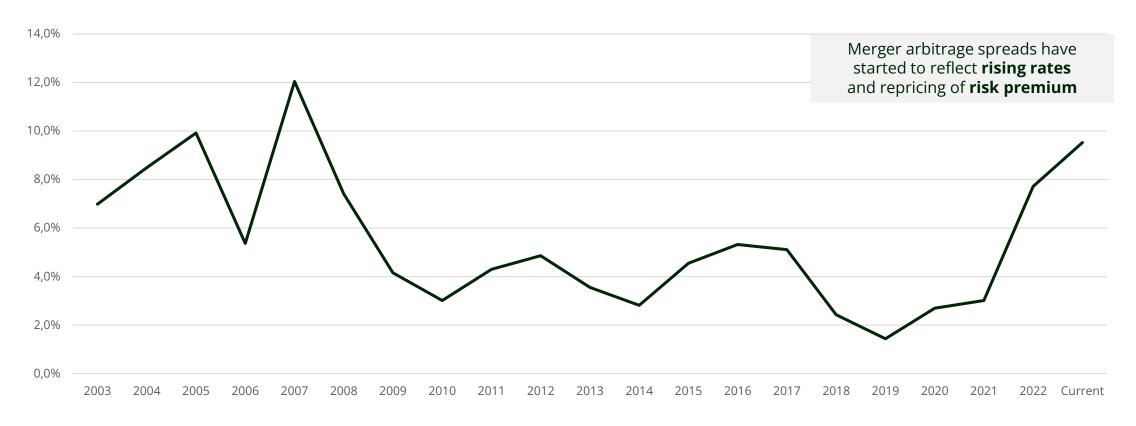
M&A ACTIVITY YTD SNAPSHOT



Source: Carmignac, 31/08/2023

ATTRACTIVE MERGER ARBITRAGE SPREADS...

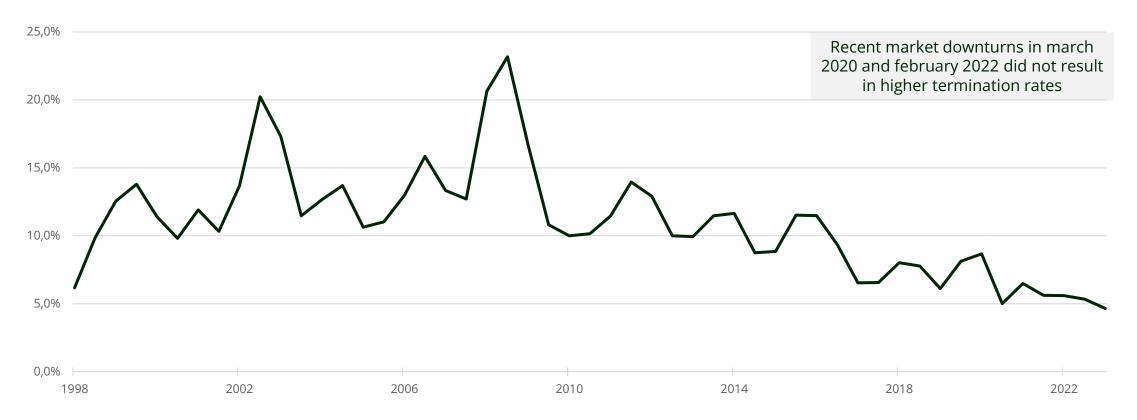
Average Gross Spread for US Merger Arb Spreads



Source: Goldman Sachs, data as of 21/05/23

... ALONG WITH LOW TERMINATION RATES

Termination rate in the US over the last 25 years

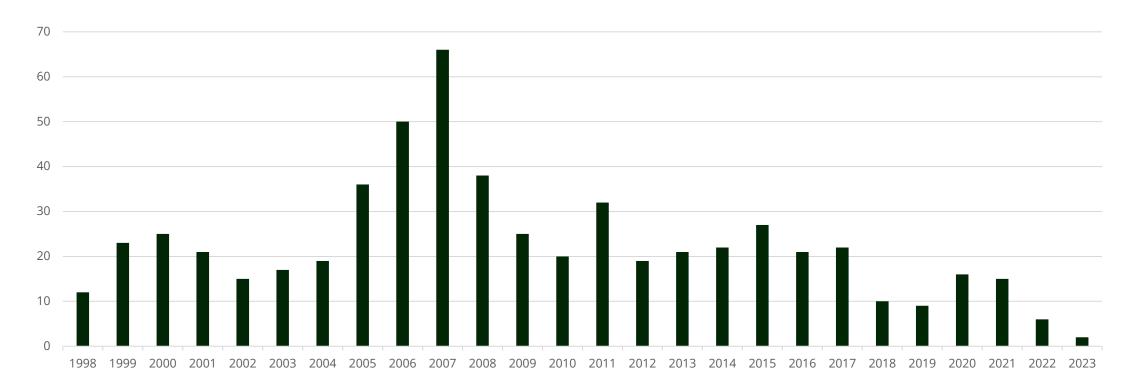


Source: Carmignac, Bloomberg. Data as of 31/08/2023

Based on Bloomberg's data, Termination Rate = number of terminated deals (excluding those resulting from a competing bid) / number of completed and terminated deals. Termination rate is calculated using LTM data on a half year basis.

INCREASED BIDS ABSENT FROM CURRENT BACKDROP

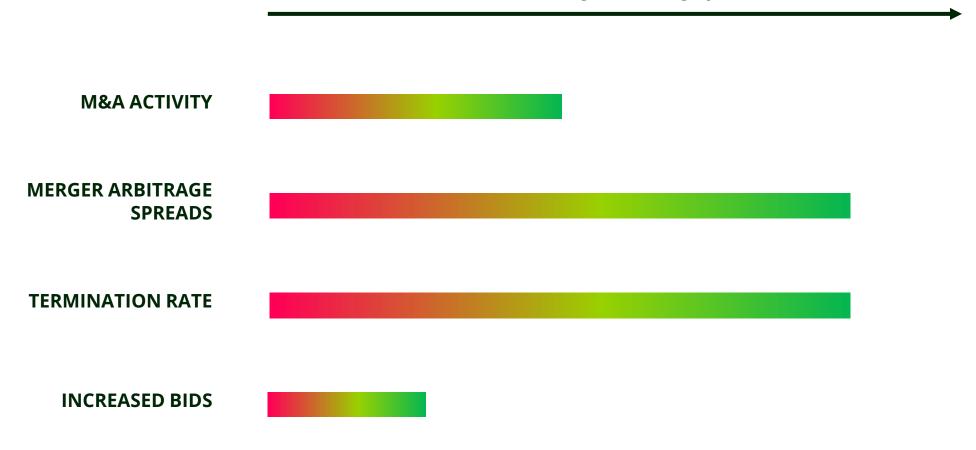
Increased bids in the US since 2000



Source: Carmignac, Bloomberg. Data as of 31/08/2023

OVERALL A VERY FAVOURABLE ENVIRONMENT

Contribution to merger arbitrage performance



MAIN RISKS OF THE FUND CARMIGNAC PTF. MERGER ARBITRAGE – ALL COUNTRIES (UK EXCLUDED) – I EUR ACC

COUNTERPARTY RISK

The fund may suffer losses if a counterparty defaults and is unable to meet its contractual obligations, especially in the case of derivatives traded OTC.

LIQUIDITY

The markets in which the sub-fund participates may be subject to temporary illiquidity. These market distortions could have an impact on the pricing conditions under which the sub-fund may have to liquidate, initiate or modify its positions.

CURRENCY

Currency risk is linked to exposure to a currency other than the Fund's valuation currency, either through direct investment or the use of forward financial instruments.

INTEREST RATE

Interest rate risk results in a decline in the net asset value in the event of changes in interest rates.

The Fund presents a risk of loss of capital

LOWE	R RISK				HIGHER	RISK
1	2*	3	4	5	6	7







MAIN RISKS OF THE FUND CARMIGNAC PTF. MERGER ARBITRAGE – ONLY UK – I EUR ACC

COUNTERPARTY RISK

The fund may suffer losses if a counterparty defaults and is unable to meet its contractual obligations, especially in the case of derivatives traded OTC.

LIQUIDITY

The markets in which the sub-fund participates may be subject to temporary illiquidity. These market distortions could have an impact on the pricing conditions under which the sub-fund may have to liquidate, initiate or modify its positions.

CURRENCY

Currency risk is linked to exposure to a currency other than the Fund's valuation currency, either through direct investment or the use of forward financial instruments.

INTEREST RATE

Interest rate risk results in a decline in the net asset value in the event of changes in interest rates.

The Fund presents a risk of loss of capital

LOWE	R RISK				RISK	
1	2	3*	4	5	6	7







MAIN RISKS OF THE FUND Carmignac Ptf. Merger Arbitrage Plus - All Countries (uk excluded) – I Eur Acc

COUNTERPARTY RISK

The fund may suffer losses if a counterparty defaults and is unable to meet its contractual obligations, especially in the case of derivatives traded OTC.

LIQUIDITY

The markets in which the sub-fund participates may be subject to temporary illiquidity. These market distortions could have an impact on the pricing conditions under which the sub-fund may have to liquidate, initiate or modify its positions.

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LOWE	R RISK				HIGHER	RISK
1	2	3*	4	5	6	7







MAIN RISKS OF THE FUND CARMIGNAC PTF. MERGER ARBITRAGE PLUS - ONLY UK – I EUR ACC

COUNTERPARTY RISK

The fund may suffer losses if a counterparty defaults and is unable to meet its contractual obligations, especially in the case of derivatives traded OTC.

LIQUIDITY

The markets in which the sub-fund participates may be subject to temporary illiquidity. These market distortions could have an impact on the pricing conditions under which the sub-fund may have to liquidate, initiate or modify its positions.

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1	2	3	4*	5	6	7







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